

# **ILO SSO Project**

**Investment Governance Workshop** 

**Day 3: Preparation** 

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## **Exercise 1: Structures**

1. How could the current organisational structure change for the better ?

2. What do you think of the current investment mission and objectives ?

#### 3. Set down appropriate

- a) Mission, Beliefs and objectives
- **b)** Appropriate reporting structures
- c) Define responsibilities for the Board



## **Exercise 2: Valuations, monitoring and reporting**

- 1. How often should you undertake asset valuations?
- 2. Do you appoint an independent performance measurer to undertake the performance and risk analysis?
- 3. What are the key features to look for in an appropriate benchmark? Which benchmarks to SSO use ?
- 4. What type of information should an investing institution disclose to stakeholders? Name the SSO stakeholders
- 5. Provide two examples of a "conflict of interest" when reporting ?



### **Exercise 3: Good practice on reporting**

Choose a good example of investment reporting for a social security institution (CPPIB, ATP, Compenswiss etc)

#### **Highlight:**

- **1. Good practices in the reporting identified**
- 2. Where it meets (and diverges from) ISSA Investment Guidelines
- 3. Identify the differences with SSO investment reporting and suggest moving towards better SSO reporting practice

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